

CURRICULUM VITAE

Raoul Blindenbacher

Personal Information

Date of Birth October 3, 1959
Nationality Swiss
Profession Political Analyst (PhD [Dr. phil], MSW)
Swiss Army Captain in Reserve (Mountain Infantry, Psychological and Pedagogical Service)
Marital Status Married to Franziska Borer Blindenbacher, Economist (lic.rer.pol.)
Children Olivier Eric (1995), Sophie Anne (1998)
Languages German (mother tongue), English (fluent written and spoken), French (fluent written and spoken)

ProfessionalProfile:

https://www.linkedin.com/profile/view?id=112802290&trk=nav_responsive_tab_profile_pic

Employment

- June 2013 to present: Managing Director and Co-Founder Blindenbacher Borer Consulting Ltd, Berne, Switzerland
- January 2011 - March 2013: Senior Advisor to the Federal Department of Foreign Affairs, Switzerland
- November 2007 - December 2010: Senior Advisor to the Independent Evaluation Group and the World Bank Institute, World Bank Group, Washington DC, USA
- October 2003 - October 2007: Vice President and Director Global Programs, Forum of Federations, Ottawa, Canada
- October 2000 – September 2003: Executive Director, International Conference on Federalism 2002, Swiss Federal Office of Justice, Berne, Switzerland
- March 1998 – September 2000: Advisor to the Executive Director of the Department of Human Resources, Swiss Federal Department of Finance, Berne, Switzerland
- January 1996 – February 1998: Founding Director of the Institute for Social Research (IBSF), Zürich, Switzerland
- 1997 (Summer Semester): Visiting Professor, School of Social Services and Institute of Political Sciences, St. Louis University, St. Louis, USA
- October 1991 – October 1997: Teaching and Research Assistant, Institute of Education, University of Zürich, Zürich, Switzerland
- January 1990 – September 1991: Research Assistant, Institute for Social Work and Social Policy, University of Freiburg, Freiburg, Switzerland

Consulting and Advisory Mandates (2013 - present)

International

- German Ministry of Public Health, Berlin, Germany: Nationale Globale Gesundheitsstrategie Deutschland. (forthcoming)
- Deutschen Gesellschaft für Internationale Zusammenarbeit, Bonn/Eschborn, Germany: UN Habitat III. (forthcoming)
- OECD Development Center, Paris, France. From Knowledge Transfer to Knowledge Sharing and Creation. January 2015
- Swiss Federal Department of Foreign Affairs, Berne, Switzerland and The Carter Center, Atlanta, USA: Towards a Coordinated and Networked Mining Industry in the Democratic Republic of Congo DRC. September 2013 till July 2014
- WHO Regional Office for Europe, Copenhagen, Denmark: Briefing of policy consultants. January 2014
- OECD Development Center, Paris, France. From Knowledge Transfer to Knowledge Sharing and Creation. November 2013
- International IDEA, Oslo, Norway: Expert Consultation Meeting on Constitution Building Program. April 2013

Switzerland

- Swiss Experts in Viral Hepatitis, Zürich: National Strategy to Combat Chronic Viral Hepatitis. Since April 2013 (ongoing)
- Reflecta AG, Berne: Reform politischer Strukturen – Oder warum geht in Bern nicht, was in Glarus erfolgreich ist? September 2013 till August 2014
- Verein Zivilgesellschaft, Ermatingen: Unbehagen Schweiz. January till December 2013
- Swiss Federal Office of Public Health, Berne, Switzerland: Nationale Gesundheitskonferenz, August and September 2013

Governmental Learning Event Organization (1999 – present)

Managing Director (MD) or Co-Managing Director (CMD) of the following major events:

- May 2015: Modernising Myanmar's economy building on a strong agricultural sector - OECD Multi-dimensional Review of Myanmar. Workshop held in Yangon, Myanmar. (50 high level participants from Myanmar and representatives from South Korea and Serbia) (CMD)
- March 2015: Fourth Swiss Hepatitis Strategy Meeting. Workshop held in Bern, Switzerland. (35 high level Swiss participants) (CMD)
- December 2014: Third Swiss Hepatitis Strategy Meeting. Workshop held in Zürich, Switzerland. (35 high level Swiss participants) (CMD)
- September 2014: Second Meeting – Swiss Hepatitis Strategy. Workshop held in Berne, Switzerland. (35 high level Swiss participants) (CMD)
- March 2014: Workshop - Making a Difference in Mineral-Rich Areas of the Democratic Republic of the Congo. Workshop held in Lubumbashi, DRC. Organized by the Swiss Federal Department of Foreign Affairs and the Carter Center. (40 high level Participants from DRC) (CMD)
- January 2014: Kickoff Meeting: National Strategy to Fight Chronic Viral Hepatitis. Workshop held in Berne, Switzerland. (35 high level Swiss participants) (MD)
- November 2013: Unbehagen Schweiz, Colloquium held at the Wolfsberg, Ermatingen. Organized by the Verein Zivilgesellschaft. (140 high level Participants from Switzerland) (CMD)

- October 2010: Four Video-Conferences about Gender issues related to Microfinance, and Entrepreneurship (Bangladesh, Ethiopia, Tanzania), Climate Change (Kenya, Ghana, Bangladesh), Law and Economic Rights (Pakistan, Afghanistan, Egypt) and Reducing the Incidence of Gender Based Violence in Post-Conflict Countries (Burundi, Ivory Coast, DRC). Organized by the World Bank's Independent Evaluation Group. (60 Participants / 12 Countries) (CMD)
- May 26-27, 2010: Gender Equality in Southern Africa: Achievements and Challenges. Roundtable held in Pretoria, South Africa. Organized by the World Bank's Independent Evaluation Group. (50 Participants / 8 African Countries) (CMD)
- December 1, 2009: World Bank Engagement at the State Level: The Cases of Brazil, India, Nigeria, and Russia. Workshop held in Abuja, Nigeria. Organized by the World Bank's Independent Evaluation Group. (40 Participants / 4 Countries) (CMD)
- May 24-30, 2009: Study Tour about the Iraqi Regional Government Civil Service Reform, held in Austria, Germany, and Switzerland. Joint Project organized with the Swiss Ministry of Foreign Affairs, and the World Bank (12 Participants / 4 Countries). (CMD)
- March 9-11, 2009: Symposium on Strengthening Governance for Infrastructure Service Delivery: The Role of Public Private Sector Partnerships, held in Manila, Philippines. Organized in partnership with the World Bank, the Asian Development Bank and the Development Academy of the Philippines (30 Participants / 14 Countries from the Asian Pacific Region). (CMD)
- December 15-17, 2008: Roundtable on the National Initiative on Human Development, held in Rabat, Morocco. Organized in conjunction with the Moroccan Ministry of Interior and the World Bank (50 Participants / 5 Countries). (CMD)
- December 9-10, 2008: Workshop on Lessons from a Decade of Public Sector Reform in Africa, held in Addis Ababa, Ethiopia. Organized in conjunction with NORAD and the World Bank (70 Participants / 10 African Countries) (CMD)
- August 17-23, 2008: Seminar on Second Chambers and Judicial Federalism, held in Berne, Switzerland. Joint Project with the Swiss Ministry of Foreign Affairs, the United States Institute of Peace, and the World Bank. (35 Participants / 10 Countries) (CMD)
- April 28-May 2, 2008: Seminar on Selected Topics on Development and Governance, held in Washington DC, USA. Joint Project with the George Mason School of Public Policy, and the Management Development Institute, Gurgaon/New Delhi, India. (20 Participants) (MD)
- November 5-8, 2007: Fourth International Conference on Federalism 2007, Unity in Diversity – Learning from Each Other, organized in conjunction with the Indian Ministry of Home Affairs, New Delhi, India. (1200 Participants / 100 Countries) (CMD)
- April 20-22, 2007: Sixth Theme Conference of the Global Dialogue Program, Local Government and Metropolitan Regions in Federal Countries, organized in conjunction with the Provincial Government of Gauteng, Johannesburg, South Africa. (200 Participants / 20 Countries) (CMD)
- February 21-23, 2007: Second Pre-conference, Fourth International Conference on Federalism 2007, organized in conjunction with the Indian Ministry of Home Affairs, New Delhi, India. (350 Participants / 20 Countries) (CMD)
- October 23-24, 2006: Fifth Theme Conference of the Global Dialogue Program, Foreign Relations in Federal Countries, Ottawa, Canada. (100 Participants / 12 Countries) (MD)
- April 29-30, 2006: First Pre-conference, Fourth International Conference on Federalism 2007, organized in conjunction with the Indian Ministry of Home Affairs, New Delhi, India. (30 Participants / 12 Countries) (CMD)

- February, 2006: Study Tour on the Working of Federalism, held in Kingston, Canada, and Fribourg, Switzerland, with 20 members of the Iraqi Parliament. Joint Project with the Forum of Federations, Ottawa, Canada, the National Democratic Institute, Washington DC, USA, and the Swiss Ministry of Foreign Affairs, Berne, Switzerland. (CMD)
- November 30 – December 2 2005: Forth Theme Conference of the Global Dialogue Program/Global Forum on Fiscal Federalism, The Practice of Fiscal Federalism: Comparative Perspectives, organized in conjunction with the World Bank Institute and the Brazilian Ministry of Finance, Salvador, Brazil. (300 Participants / 15 Countries) (CMD)
- March 3-5, 2005: Third International Conference on Federalism 2005, Brussels, Belgium. (800 Participants / 80 Countries) (CMD)
- August 21-22, 2004: Third Theme Conference of the Global Dialogue Program, Legislative and Executive Governance in Federal Countries, Melbourne, Australia. (50 Participants / 12 Countries) (MD)
- November 14-15, 2003: Second Theme Conference of the Global Dialogue Program, Distribution of Powers and Responsibilities in Federal Polities, New Delhi, India. (50 Participants / 12 Countries) (MD)
- August, 2003: Study Tour on Swiss Federalism held in Berne, Switzerland, with 6 current and 6 former ministers of the Government of Sri Lanka. Joint Project with Presence Swiss, Swiss Ministry of Foreign Affairs, and the Swiss Ministry of Justice, Berne, Switzerland. (MD)
- August 27-30, 2002: International Conference on Federalism 2002, Federalism in a Changing World – Learning from Each Other, St. Gallen, Switzerland. (600 Participants / 60 Countries) (MD)
- February 14-16, 2002: Pre-conference, Second International Conference on Federalism 2002, Glion/Montreux, Switzerland. (70 Participants / 21 Countries) (MD)
- January 14-19, 2001: Study Tour on Swiss Federalism with four high level officials from the Government of the Republic of Tatarstan. Joint Project with the Swiss Ministry of Justice, Berne, Switzerland. (CMD)
- October 18-20, 2000: Management of Governments in Changing Times – Governments at the Edge of a Knowledge Society, Department of Human Resources, Federal Ministry of Finance, Berne, Switzerland. (300 Participants) (MD)
- March 29, 2000: Modernizing the Law of Government Employees – Chances and Risks of a New Government Management, Department of Human Resources, Federal Ministry of Finance, Berne, Switzerland. (250 Participants) (MD)
- October 15-16, 1999: Rethinking the Function of the State – Towards a Modest and Innovative State, Department of Human Resources, Federal Ministry of Finance, Berne, Switzerland. (220 Participants) (MD)

Teaching and Lecturing (1999 – present)

Selected courses at the following universities and governmental / international organizations:

- Summer Semester 2015: How Governments Learn in Theory and Practice. Masterseminar, Albert-Ludwigs-Universität Freiburg, Seminar für Wissenschaftliche Politik, Freiburg i.B., Germany (forthcoming)
- October 2014: Lernen in politischen Umfeld - Wunschdenken? Die Governmentale Lernspirale und ihre Anwendung. retraite/Weiterbildung Direktionsbereich Gesundheitspolitik im Bundesamt für Gesundheit (BAG). Schloss Überstorf, Switzerland

- October 2014: Learning in Political Systems. The Governmental Learning Spiral - A Method for organizing effective learning events in political systems and its application. Lecture, College for Public Health and Social Justice, St. Louis University, St. Louis/Missouri, USA
- September 2014: Learning in Governments: Just Wishful thinking? The Governance Innovation Lecture Series, Centre on Governance, Faculty of Social Sciences, University of Ottawa/Ontario, Canada
- Summer Semester 2014: How Governments Learn in Theory and Practice. Masterseminar, Albert-Ludwigs-Universität Freiburg, Seminar für Wissenschaftliche Politik, Freiburg i.B., Germany
- May 2013: How Dealing with Complex Problems in Political Processes - The Governmental Learning Spiral. Excellent Young Cadres Delegation, Sino-Swiss Management Training Program, University of Berne, Switzerland
- March 2013: How Dealing with Complex Problems in the Public Sector - The Governmental Learning Spiral. Sino-Swiss Management Training Program, University of Berne, Switzerland
- September 2012: Crucial Challenges in the Public Sector. The Black Box of Governmental Learning - A Method to Solve Complex Problems in Public Governance. Human Resource Management in the Public Sector, University of St. Gallen, Switzerland
- November 2012: The Governmental Learning Spiral – A New Concept to Enhance Networked Learning in Transnational Governance Systems. Second GR:EEN Annual Conference 'Networked Learning in Transnational Governance'. University of Warwick, Great Britain.
- September 2012: Crucial Challenges in the Public Sector. The Black Box of Governmental Learning - A Method to Solve Complex Problems in Public Governance. Human Resource Management in the Public Sector, University of St. Gallen, Switzerland
- August 2012: Wie kann Lernen Friedensprozesse beeinflussen? Swiss Peace Foundation, Berne, Switzerland
- September 2012: Crucial Challenges in the Public Sector. The Black Box of Governmental Learning - A Method to Solve Complex Problems in Public Governance. Human Resource Management in the Public Sector, University of St. Gallen, Switzerland
- September 2011: From Knowledge to Action. The Governmental Learning Spiral – A Concept to Organize Effective Learning Events in Governments and its Application. International IDEA, Stockholm, Sweden.
- September 2011: From Knowledge to Action in Peace Processes. The Governmental Learning Spiral – A Concept to Organize Effective Learning Events in Governments and its Application in Peace Processes. Life and Peace Institute, Uppsala, Sweden
- September 2011: Crucial Challenges in the Public Sector. The Black Box of Governmental Learning - A Method to Solve Complex Problems in Public Governance. Human Resource Management in the Public Sector, University of St. Gallen, Switzerland
- September 2011: Die Black Box des Governmentalen Lernens. Nachhaltiges Lernen und Problemlösen in Verwaltungen und Regierungen. Hochschulinstitut für öffentliche Verwaltung IDHEAP, Lausanne, Schweiz
- March 2011: Practitioners Course on Decentralisation and Local Governance. The Institute of Federalism, University of Fribourg, Switzerland
- December 2010: Enhancing Learning in Governments. Seminar and Workshop. OECD, Paris, France

- November 2010: Die Gouvernementale Lernspirale - ein theoriegeleitetes Konzept zur Foerderung Gouvernementalen Lernens. Seminar fuer Wissenschaftliche Politik, Universität Freiburg, Freiburg im Breisgau, Germany
- June 2010: Book Launch – The Black Box of Governmental Learning. Independent Evaluation Group, The World Bank, Washington DC, USA (B-Span Recording)
- May 2009: The Learning Spiral: A Conversation with Raoul Blindenbacher. The World Bank Institute, Washington DC, USA (B-Span Recording)
- October 2008: Intergovernmental learning and how it can best be enhanced by international organizations. Canada Research Chair in Multilevel Governance, Department of Political Science, University of Western Ontario, London, Ontario, Canada
- May 2008: Governmental Learning in Public Governance. School of Public Affairs, Department of Public Administration and Policy, American University, Washington DC, USA
- October 2006: Legislative and Executive Powers of Laender and Federal Level. International Conference on: Competition versus Cooperation. German Federalism in Need of Reform – a Comparative Perspective organized by the Konrad Adenauer Foundation and the Forum of Federations, Berlin, Germany
- May 2006: Lessons from Fiscal Federalism Experiences in Switzerland. International Conference on Fiscal Decentralization organized by The National Reconstruction Bureau, Office of the Prime Minister, Government of Pakistan, Asia Money and the World Bank Institute, Islamabad, Pakistan
- December 2005: A Global Dialogue on Local Governments and Metropolitan Regions in Federal Countries, International Knowledge Exchange Workshop organized by the Federal Ministry of Infrastructure Canada, Ottawa, Canada
- July 2005: Mechanisms for Ensuring Government Accountability to Citizens in the Swiss Federation, Workshop organized by the Ministry of Finance of China, the Canadian International Development Agency and the World Bank, Urumqi, China
- May 2005: Intergovernmental Learning in a Globalized World, Seminar at the World Bank Institute, Washington DC, USA
- May 2005: 2005 Intergovernmental Learning in a Globalized World, Seminar at the Swiss Foundation for World Affairs / School of Advanced International Studies (SAIS), Johns Hopkins University, Washington DC, USA
- May 2005: Country Session Switzerland, Course provided by Centre for Intercultural Learning, Canadian Foreign Service Institute, Foreign Affairs Canada, Hull, Canada
- October 2004: The Learning Spiral: A new Method of Intergovernmental Learning, Seminar at the Swiss-American Historical Society, Washington DC, USA
- September 2004: The Forum of Federations International Youth Network, Summer University: University of Freiburg, Switzerland
- June 2003: How can Countries and Regions Learn from Each Other to Cope with Global Change? Seminar at the World Bank Institute, Washington DC, USA
- September 2002: Dialogfähigkeit als Entwicklungschance, Seminar at the Unternehmerforum Lilienberg, Ermatingen, Switzerland
- Winter Semester 2000: Lernende Organisation, Neue Konzepte der Evaluation, Analyse und Beratung von sozialen Einrichtungen, University of Bielefeld, Germany
- 1991-2000: Lernende Organisation, Neue Konzepte der Evaluation, Analyse und Beratung von sozialen Einrichtungen, University of Zürich, Switzerland
- Summer Semester 1999: Organisationales Lernen, Neue Konzepte der Evaluation, Analyse und Beratung von sozialen Einrichtungen, Free University of Berlin, Germany

- Summer Semester 1999: Die Lernende Verwaltung, College for Government Studies, Speyer, Germany
- Winter Semester 1999: Die Komplementarität von individuellem und organisationalem Lernen, College for Economics and Government, Olten, Switzerland
- October 1999: Die Verwaltung auf dem Weg zur Lernenden Organisation. City of Dortmund, Dortmund, Germany

Project Management (1999 – 2008)

Mayor selected projects:

- 2008: E-Learning in Multilateral Public Private Partnerships in Infrastructure Capacity Building Initiative (MP3IC), spearheaded by the World Bank Institute and in collaboration with the Asian Development Bank Institute and the Inter-American Development Bank. Countries involved: Austria, Australia, Belgium, Brazil, Canada, Germany, India, Malaysia, South Africa, Spain, Switzerland and USA.
- 2007: Diversity in Federal Countries, Seventh Theme of the Global Dialogue Program, organized in conjunction with the Forum of Federations and the International Association of Centers for Federal Studies (IACFS).
- 2006-07: Local Government and Metropolitan Region in Federal Countries, Sixth Theme of the Global Dialogue Program, organized in conjunction with the Forum of Federations, the International Association of Centers for Federal Studies (IACFS) and the Government of Gauteng, South Africa. Countries involved: Ethiopia, Austria, Australia, Brazil, Canada, Germany, India, Mexico, Nigeria, South Africa, Switzerland and USA
- 2006-06: Foreign Relations in Federal Countries, Fifth Theme of the Global Dialogue Program, organized in conjunction with the Forum of Federations and the International Association of Centers for Federal Studies (IACFS). Countries involved: Austria, Australia, Belgium, Brazil, Canada, Germany, India, Malaysia, South Africa, Spain, Switzerland and USA
- 2005-06: The Practice of Fiscal Federalism: Comparative Perspectives, Fourth Theme of the Global Dialogue Program, organized in conjunction with the Forum of Federations, the International Association of Centers for Federal Studies (IACFS) and the World Bank Institute. Countries involved: Australia, Brazil, Canada, China, Germany, India, Malaysia, Nigeria, Russia, South Africa, Spain, Switzerland and USA
- 2004-06: International Youth Network (IYN), an International Network on Federalism, Forum of Federations
- 2004-05: Legislative, Executive and Judicial Governance in Federal Countries, Third Theme of the Global Dialogue Program, organized in conjunction with the Forum of Federations and the International Association of Centers for Federal Studies (IACFS). Countries involved: Argentina, Australia, Austria, Canada, Germany, India, Nigeria, Russia, South Africa, Switzerland and USA
- 2003: Distribution of Powers and Responsibilities in Federal Polities, Second Theme of the Global Dialogue Program, organized in conjunction with the Forum of Federations and the International Association of Centers for Federal Studies (IACFS). Countries involved: Australia, Belgium, Brazil, Canada, Germany, India, Mexico, Nigeria, Spain, Switzerland and USA
- 2000-03: International Conference on Federalism, Berne/St. Gallen, Switzerland

- 1999: Government Management Network, Swiss Federal Office of Personnel, Berne, Switzerland
- 1999: Drug Policy 2000, Canton of Berne and Contact Berne Foundation, Berne

Memberships and Networks

- Member Cercle de la Grande Société de Berne
- Member Editorial Board Global Dialogue Program
- Member Alliance Française de Berne
- Member International Networking Events (The British Council)
- Member Verein Zivilgesellschaft

Berne, September 2015